

# A Leading Property and Hotel Company with Prime Assets in Global Gateway Cities

### Long operating and listing history

- Founded in 1963 and listed since 1972
- 40+ years track record property development

### Strong asset base with irreplaceable trophy properties

- Landmark properties in core locations in Hong Kong
- Irreplaceable properties in global gateway cities

### Stellar returns and operational performance

- NAV has increased from HK\$20bn in 2006 to HK\$65bn in 2021
- Strong financial position as at the end of June 2020

### **Competitive strengths**

- Proactive asset management including timely asset disposals and acquisitions
- Scalable business model after expanded into asset-light hotel and asset management businesses

Background

### Financials

### Highlights of 2021 Interim Results

- In February 2021, the Group successfully acquired the development rights for a luxury residential project in Ho Man Tin, Hong Kong. The Group has assumed all project costs, including outstanding land premiums and loans drawn. The Group's return from the project comprises; (i) a share of development profits; (ii) project management and other professional fees; and (iii) financial charges including a fixed interest rate on all capital which the Group injected for the project. We expect presale of the project to start in 2023 with completion by end of 2024.
- The Group has also completed the development of a new tower with 244 hotel rooms located next to our Cordis, Auckland in the third quarter of 2021, as the Group took advantage of an underutilised plot ratio available at the site. And The Langham, Boston, reopened in late June 2021 following the completion of a major renovation programme that was delayed due to COVID-19.
- As for the Group's interim results, loss before interest, taxes and depreciation of the Hotels Division narrowed to HK\$270.6 million in the first half of 2021. As LHI generated an insignificant amount of distribution income, the Trust Group did not declare a distribution for the first half of 2021. Distribution income from Champion REIT dropped by 0.7% year-on-year to HK\$478.5 million for the first half of 2021. Meanwhile, management fee income from Champion REIT fell by 3.0% year-to-year to HK\$185.6 million. Net rental income from our investment portfolio dropped by 23.4% year-on-year to HK\$54.3 million in the first half period. Performance from the Group's other business operations rose 4.2% to HK\$54.4 million in the first half of 2021. Nonetheless, the Group's operating income rose 110.9% to HK\$926.5 million in the first half of 2021, driven by a HK\$424.3 million operating income booked for the 75 units at ONTOLO that were delivered to buyers during that period.
- Administration and other expenses fell 31.5% to HK\$191.2 million in the first half of 2021 amidst stringent cost controls, whereas
  net finance expense amounted to HK\$30.3 million during the reporting period. Share of losses from joint ventures came to HK\$6.0
  million in the first half of 2021 due to our share of outstanding construction costs booked in relation to the Miami project. Core
  profit attributable to equity holders rose by 502.4% to HK\$534.9 million in the first half of 2021.
- During the third quarter of 2021, the Group successfully established a Medium Term Note Programme, which will allow the Group to take advantage of a potential buoyant funding market and provide it with more diverse and flexible funding channels. 3

#### Financials

### 2021 Interim Results

|  | 1H 2021   | 1H 2020   | Change   |        |
|--|-----------|-----------|----------|--------|
|  | HK\$'000  | HK\$'000  | HK\$'000 | %      |
| Gross Revenue                          |           |           |          |        |
| Property sales                         | 957,622   |           | 957,622  | n.a.   |
| Rental Income - HK                     | 64,635    | 83,308    | (18,673) | -22.4% |
| - Building mgt fee                     | 11,765    | 13,402    | (1,637)  | -12.2% |
| Hotel Income                           |           |           |          |        |
| Overseas                               | 676,186   | 705,191   | (29,005) | -4.1%  |
| - Others                               | 49,674    | 28,992    | 20,682   | 71.3%  |
| Income from Champion REIT*             | 664,144   | 673,509   | (9,365)  | -1.4%  |
| Income from Langham Hosp. Investments* | -         | -         | -        |        |
| Other Operations                       | 139,794   | 161,907   | (22,113) | -13.7% |
|  | 2,563,820 | 1,666,309 | 897,511  | 53.9%  |

\* Based on attributable dividend income from Champion REIT and LHI in respect of the same financial period.

#### Financials

### 2021 Interim Results

|  | 1H 2021                | 1H 2020   | Cha      | Change |  |  |
|--|------------------------|-----------|----------|--------|--|--|
|  | HK\$'000               | HK\$'000  | HK\$'000 | %      |  |  |
| Net Operating Income                   |                        |           |          |        |  |  |
| Property sales                         | 424,277                |           | 424,277  | n.a.   |  |  |
| Net Rental Income - HK<br>Hotel Income | 54,254                 | 70,934    | (16,680) | -23.5% |  |  |
| - Overseas                             | (169,376)              | (220,152) | 50,776   | -23.1% |  |  |
| - Others                               | (101,222)              | (137,056) | 35,834   | -26.1% |  |  |
| Income from Champion REIT*             |                        |           |          |        |  |  |
| - Asset man                            | agement <b>141,573</b> | 143,320   | (1,747)  | -1.2%  |  |  |
| - Dividend i                           | ncome <b>478,525</b>   | 482,075   | (3,550)  | -0.7%  |  |  |
| - Agency co                            | mmission <b>44,046</b> | 48,114    | (4,068)  | -8.5%  |  |  |
| Income from Langham Hosp. Inves        | stments*               |           |          |        |  |  |
| - Dividend i                           | ncome -                | -         | -        |        |  |  |
| Other Operations                       | 54,377                 | 52,177    | 2,200    | 4.2%   |  |  |
| Income before expenses                 | 926,454                | 439,412   | 487,042  | 110.8% |  |  |
| Other income                           | 5,118                  | 9,331     | (4,213)  | -1.0%  |  |  |
| Depreciation and amortisation          | (158,895)              | (188,251) | 29,356   | -15.6% |  |  |
| Administrative and other expens        | ses (191,255)          | (279,267) | 88,012   | -31.5% |  |  |

\* Based on attributable dividend income from Champion REIT and LHI in respect of the same financial period.

Financials

## 2021 Interim Results

|                                     | 1H 2021  | 1H 2020  | Change   |         |  |
|-------------------------------------|----------|----------|----------|---------|--|
|                                     | HK\$'000 | HK\$'000 | HK\$'000 | %       |  |
| Net finance costs                   |          |          |          |         |  |
| Finance cost                        | (77,013) | (77,784) | 771      | -4.3%   |  |
| Interest income                     | 46,729   | 100,208  | (53,479) | -9.3%   |  |
|                                     | (30,284) | 22,424   | (52,708) | -235.1% |  |
|                                     |          |          |          |         |  |
| Share of results of associates      | 3,598    | 4,338    | (740)    | n.m.    |  |
| Share of results of joint ventures  | (5,966)  | 13,925   | (19,891) | -142.8% |  |
| Profit before taxation              | 548,770  | 21,912   | 526,858  | 2404.4% |  |
| Income taxes                        | (12,921) | 67,763   | (80,684) | 10.3%   |  |
| Net Profit                          | 535,849  | 89,675   | 446,174  | 497.5%  |  |
| Less: Non-controlling interest      | 102      | 873      | (771)    | 3.7%    |  |
| Profit Attributable to Shareholders | 535,747  | 88,802   | 446,945  | 503.3%  |  |
| Basic earnings per share            | \$ 0.74  | \$ 0.12  |          |         |  |

Financials

### 2021 Interim Results – Breakdown of Income from Champion REIT

|   | 1H 2021   | 1H 2020   | Change   |       |
|---|-----------|-----------|----------|-------|
|   | HK\$'000  | HK\$'000  | HK\$'000 | %     |
|   |           |           | []       |       |
| Dividend received                                     | 478,525   | 482,075   | (3,550)  | -0.7% |
| Asset management income                               | 141,573   | 143,320   | (1,747)  | -1.2% |
| Agency commission income & Property management income | 44,046    | 48,114    | (4,068)  | -8.5% |
|   | 664,144   | 673,509   | (9,365)  | -1.4% |
| Distribution Per Unit declared in HK\$                | 0.12000   | 0.12290   |          | -2.4% |
| Units held by Great Eagle in 000                      | 3,986,035 | 3,922,496 |          | 1.6%  |

### Financials

# Analysis on change on core income

|   | 1H 2021  |
|---|----------|
|   | \$'000   |
| Change in profit from core business after tax                 | 446,945  |
| Arise from:   |          |
| Increase in income from property sales                        | 424,277  |
| Decrease in administrative and other expense                  | 88,012   |
| Decrease in hotels EBITDA loss                                | 86,610   |
| Decrease in depreciation and amortisation                     | 29,356   |
| Decrease in dividend and management income from Champion REIT | (9,365)  |
| Decrease in net rental income                                 | (16,680) |
| Change in share of results of JVs                             | (19,891) |
| Change in net interest expenses                               | (52,708) |
| Increase in income taxes                                      | (80,684) |
| Others  | (1,982)  |
| Change in profit from core business after tax                 | 446,945  |



### **Discount to NAV**

NAV based on statutory accounting principles (June 2021) % of HK\$m HK\$/shr Total Investment properties 6,794 9.3 11% Appraised valuation by independent valuer HK\$m Hotels 17,122 27% 23.4 All valued at cost less depreciation Pak Shek Kok Development project 2,940 4.0 5% Ho Man Tin Development project 2,311 3.2 4% HK\$m HK\$/shr Statutoty accounting treatments for Champion REIT and LHI Investment in Champion REIT: -67.32% share of Champion's Net Assets 33,631 46.0 53% Investment in U.S. Real Estate Fund - 49.97% share of Fund's NAV 272 0.4 0% Investment in Langham Hospitality Investments (LHI): Net liabilities from three HK hotels (1,932) (2.6)-3% (calculated as book cost of the hotels less debt) 31,971 43.7 51% Other net (liabilities)/assets 1,842 2.5 3% Total 62,980 86.15 100% Net debt (assumed debt of the HoManTin Project (5,204) (7.12) Great Eagle's NAV 57,776 79.03 Discount to NAV based on share price of HK\$ 25 -68% Note: valuation on investment properties include owner-occupied portion

Financials

| NAV based on net assets of Champion REIT        | , LHI and | US Fund  | % o  |
|---|-----------|----------|------|
|   | HK\$m     | HK\$/shr | Tota |
| Investment properties                           | 6,794     | 9.3      | 10%  |
| Appraised valuation by independent valuer       |           |          |      |
|   | HK\$m     |          |      |
| Hotels  | 17,122    | 23.4     | 24%  |
| All valued at cost less depreciation            |           |          |      |
| Pak Shek Kok Development project                | 2,940     | 4.0      | 4%   |
| Ho Man Tin Development project                  | 2,311     | 3.2      | 3%   |
|   | HK\$m     | HK\$/shr |      |
| Share of net assets of Champion REIT and LHI    |           |          |      |
| Investment in Champion REIT:                    |           |          |      |
| -67.32% share of Champion's Net Assets          | 33,631    | 46.0     | 48%  |
| Investment in U.S. Real Estate Fund             |           |          |      |
| - 49.97% share of Fund's NAV                    | 272       | 0.4      | 0%   |
| -69.31% share of LHI's Net Assets               |           |          |      |
| Based on appraised valuation of LHI's hotels    | 5,288     | 7.2      | 8%   |
|   | 39,191    | 53.6     | 56%  |
| Other net (liabilities)/assets                  | 1,842     | 2.5      | 3%   |
| Total   | 70,200    | 96.03    | 100% |
| Net debt (assumed debt of the HoManTin Projec   | (5,204)   | (7.12)   |      |
| Great Eagle's NAV                               | 64,995    | 88.91    |      |
| Discount to NAV based on share price of HK\$ 25 |           | -72%     |      |

#### Financials

### Financial position

#### (A) Base on statutory financial positions

| (HK\$ Million)        | Book Carrying<br>Value | Net Cash<br>(Debt)      | Net Equity | Loan to<br>Value | Gearing | EBITDA | Net interest<br>expense | Interest<br>Cover |
|-----------------------|------------------------|-------------------------|------------|------------------|---------|--------|-------------------------|-------------------|
| Hong Kong/ PRC Assets | 65,056                 | (17,673)                | 47,383     | 27.2%            | 37.3%   | 1,505  | 331                     | 4.5               |
| Overseas Assets       | 13,916                 | (3,523)                 | 10,393     | 25.3%            | 33.9%   | (193)  | 37                      | n/a               |
| Group Total           | 78,972                 | (21,196) <sup>(b)</sup> | 57,776     | 26.8%            | 36.7%   | 1,312  | 368                     | 3.6               |

#### (B) Base on core financial positions <sup>(a)</sup>

|                       | Book Carrying<br>Value | Net Cash<br>(Debt)     | Net Equity | Loan to<br>Value | Gearing | Core EBITDA | Net interest<br>expense | Interest<br>Cover |
|-----------------------|------------------------|------------------------|------------|------------------|---------|-------------|-------------------------|-------------------|
| Hong Kong/ PRC Assets | 57,599                 | (3,043)                | 54,556     | 5%               | 6%      | 936         | 91                      | 10.3              |
| Overseas Assets       | 13,880                 | (3,441)                | 10,439     | 24.8%            | 33.0%   | (196)       | 35                      | n/a               |
| Group Total           | 71,479                 | (6,484) <sup>(b)</sup> | 64,995     | 9.1%             | 10.0%   | 740         | 126                     | 5.9               |

#### Notes:

(a) Core financial positions is arrived at sharing the net assets of Champion REIT, LHI and the US Fund. Core EBITDA and net interest expenses are arrived at the Group's profit from core business, and in particular based on dividend entitlement from the Champion REIT, LHI and the U.S. Fund.

(b) Including other liquid investments such as investments in link notes, bonds and equities amounting to HK\$1,255 mn as at the end of June 2021.

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# Valuation – Investment properties

Financials

As at the end of June 2021

| Hong Kong investment properties | GFA (Sqft) | Valuation<br>HK\$/psf | Cap rate | Change from<br>end of Dec 2020 |
|---------------------------------|------------|-----------------------|----------|--------------------------------|
| Great Eagle Centre              |            | •                     |          |                                |
| Office                          | 193,271    | 23,133                | 2.9%     | -1.6%                          |
| Retail                          | 55,944     | 8,598                 | 4.5%     | -3.8%                          |
| 3rd floor                       | 20,959     | 11,308                |          | -1.7%                          |
| Carparks (nos/unit price)       | 296        | 1,300,676             |          | 0.0%                           |
| Signage (gross value in HK\$mn) |            | 119                   |          | -4.0%                          |
| Eaton House                     |            |                       |          |                                |
| Wanchai Gap Road                | 34,915     | 10,168                | 3.7%     | 0.0%                           |
| Village Road                    | 23,350     | 9,722                 | 3.5%     | 0.0%                           |
| Blue Pool Road                  | 33,700     | 12,404                | 3.0%     | 11.5%                          |
| Convention Plaza apartments     | 5,817      | 17,311                |          | 4.1%                           |

### **Development Project**

ONTOLO, Pak Shek Kok

The site, which is located in Pak Shek Kok, Tai Po and commands spectacularly unobstructed sea views over Tolo Harbour was acquired in May 2014.

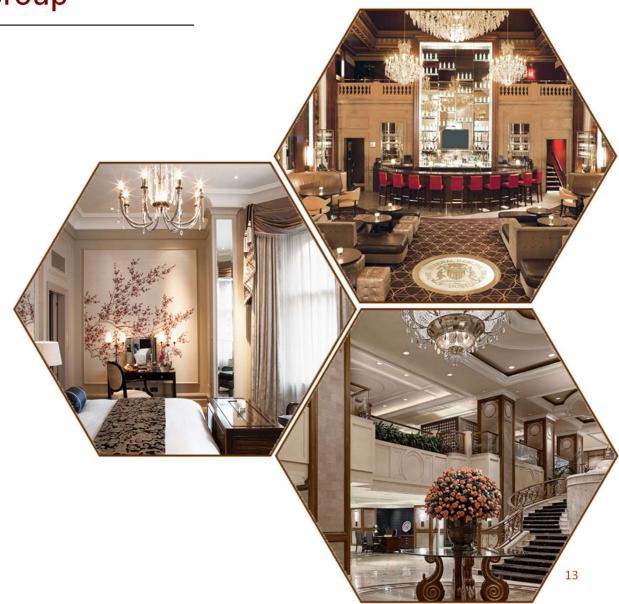
The development, with a total permissible gross floor area of 730,870 sq. ft. or saleable area of 635,612 sq. ft., comprises 723 luxury residential units and 456 parking spaces, and was completed in the fourth quarter of 2020.

During the first half of 2021, 75 residential units and 23 parking spaces were sold and delivered to buyers, resulting in revenue and operating profit contribution from the project of HK\$957.6 million and HK\$424.3 million, respectively, during the period.

Average sales price for the residential units reached HK\$18,233 per sq. ft. based on saleable area, and average sales price was HK\$2.53 million per unit for the parking spaces sold during the period. As at the end of June 2021, 545 residential units had been sold from a total of 723 units.

**Development Project** 

# Langham Hospitality Group









The Langham, London



The Langham, Boston





Chelsea Hotel, Toronto



The Langham, Sydney The Langham, Melbourne









Hotels Division

Cordis, Auckland

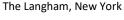




Eaton, Washington D.C.

The Langham, Pasadena North America

The Langham, Xintiandi



The Langham, Chicago

- The Langham, Boston, reopened in late June 2021 following the completion of a major renovations programme. While performance of the other hotels in North America continued to be affected by social distancing restrictions and a ban on indoor dining throughout the first quarter of 2021. In June, most US cities had fully reopened and are gradually seeing revenue uptrend as businesses resumed.

#### Australia/New Zealand

- Our Australian hotels were impacted by intermittent lockdowns during the second guarter of 2021 as the number of infections rose, whereas gradual improvement has been witnessed in the Auckland hotel, supported by the domestic leisure business and domestic corporate activity making a comeback.

#### Europe

- The hotel was closed for the first four months of 2021 due to stay-at-home orders imposed by the government.

China

- Our hotels saw a strong recovery in occupancy during the first half of the year, supported by a good mix of domestic leisure, corporate and group businesses. However, there were pressure on rates amid a resurgence of COVID cases in nearby regions of Mainland China.

Hotels Division

# Hotel portfolio – 1H 2021 Operational Statistics

|                                       | YTD Occupancy |         |        | YTD Average Room Rate |         |        | YTD RevPar |         |        |
|---------------------------------------|---------------|---------|--------|-----------------------|---------|--------|------------|---------|--------|
|                                       | 1H 2021       | 1H 2020 | Change | 1H 2021               | 1H 2020 | Change | 1H 2021    | 1H 2020 | Change |
| Owned by subsidiary LHI               |               |         | 1      |                       |         | r      |            |         |        |
| Hong Kong                             |               |         |        |                       |         |        |            |         |        |
| The Langham, Hong Kong                | 20.6%         | 14.4%   | 6.3%   | \$1,137               | \$1,490 | -23.7% | \$235      | \$214   | 9.6%   |
| Cordis, Hong Kong                     | 26.2%         | 19.5%   | 6.6%   | \$1,008               | \$1,293 | -22.0% | \$264      | \$252   | 4.5%   |
| Eaton HK                              | 35.9%         | 30.1%   | 5.8%   | \$522                 | \$584   | -10.5% | \$188      | \$176   | 6.7%   |
| Wholly-owned hotels                   |               |         |        |                       |         |        |            |         |        |
| Europe                                |               |         |        |                       |         |        |            |         |        |
| The Langham, London                   | 4.7%          | 29.5%   | -24.8% | £416                  | £324    | 28.3%  | £20        | £96     | -79.4% |
| North America                         |               |         |        |                       |         |        |            |         |        |
| The Langham, Boston <sup>Note 1</sup> | n/a           | n/a     | n/a    | n/a                   | n/a     | n/a    | n/a        | n/a     | n/a    |
| The Langham, Huntington Pasadena      | 22.3%         | 27.1%   | -4.8%  | \$347                 | \$284   | 21.9%  | \$77       | \$77    | 0.6%   |
| The Langham, Chicago                  | 26.2%         | 26.2%   | 0.0%   | \$439                 | \$359   | 22.1%  | \$115      | \$94    | 22.1%  |
| The Langham, New York, Fifth Avenue   | 21.0%         | 27.2%   | -6.2%  | \$552                 | \$486   | 13.7%  | \$116      | \$132   | -12.2% |
| Eaton Washington DC                   | 20.7%         | 23.1%   | -2.3%  | \$160                 | \$203   | -20.9% | \$33       | \$47    | -28.9% |
| Chelsea Hotel, Toronto                | 12.1%         | 25.7%   | -13.5% | \$106                 | \$148   | -27.9% | \$13       | \$38    | -66.0% |
| Australia/New Zealand                 |               |         |        |                       |         |        |            |         |        |
| The Langham, Melbourne                | 27.9%         | 35.9%   | -8.1%  | \$320                 | \$352   | -9.0%  | \$89       | \$127   | -29.5% |
| The Langham, Sydney                   | 41.8%         | 31.7%   | 10.1%  | \$519                 | \$495   | 4.9%   | \$217      | \$157   | 38.3%  |
| Cordis, Auckland                      | 39.9%         | 49.4%   | -9.5%  | \$217                 | \$239   | -8.9%  | \$87       | \$118   | -26.5% |
| <u>China</u>                          |               |         |        |                       |         |        |            |         |        |
| The Langham, Xintiandi, Shanghai      | 68.2%         | 31.9%   | 36.2%  | ¥1,235                | ¥1,191  | 3.7%   | ¥842       | ¥380    | 121.4% |
| Cordis, Hongqiao                      | 62.8%         | 20.2%   | 42.6%  | ¥763                  | ¥709    | 7.7%   | ¥479       | ¥143    | 234.7% |

Note 1: The Langham, Boston reopened in late June 2021.

### Hotel portfolio – 1H 2021 Room and F&B revenue growth (in local currency)

|                                     | Room revenue growth<br>1H 2021 | F&B revenue growth<br>1H 2021 |
|-------------------------------------|--------------------------------|-------------------------------|
| The Langham, London                 | -80%                           | -67%                          |
| The Langham, Huntington Pasadena    | 0%                             | -69%                          |
| The Langham. Chicago                | 21%                            | -41%                          |
| The Langham, Fifth Avenue, New York | -13%                           | -14%                          |
| Eaton, Washington DC                | -29%                           | -59%                          |
| Chelsea Hotel, Toronto              | -66%                           | -85%                          |
| The Langham, Melbourne              | -30%                           | 51%                           |
| The Langham, Sydney                 | 37%                            | 72%                           |
| Cordis, Auckland                    | -24%                           | 114%                          |
| The Langham, Xintiandi, Shanghai    | 119%                           | 72%                           |
| Cordis, Hongqiao, Shanghai          | 232%                           | 122%                          |

### Hotels Division

# Hotel portfolio – Profit contribution

|   | in HK\$          |                  |         |                               |  |
|---|------------------|------------------|---------|-------------------------------|--|
| Owned Hotels                                      | 1H 2021<br>in mn | 1H 2020<br>in mn | Change  | Contribution to<br>hotel loss |  |
| Europe  |                  |                  |         |                               |  |
| UK (The Langham, London)                          | -22.5            | -15.9            | 41.0%   | 13%                           |  |
| North America                                     |                  |                  |         |                               |  |
| U.S. (The Langham in Boston, Chicago, New York,   | -161.9           | -170.8           | -5.3%   | 96%                           |  |
| Pasadena and Eaton Washington D.C. )              |                  |                  |         |                               |  |
| Canada (Chelsea)                                  |                  |                  |         |                               |  |
| Australasia                                       |                  |                  |         |                               |  |
| Australia (The Langham, Melbourne and Sydney)     | -18.7            | -15.8            | 18.2%   | 11%                           |  |
| New Zealand (Cordis, Auckland)                    |                  |                  |         |                               |  |
| China   |                  |                  |         |                               |  |
| Shanghai (Langham Xintiandi and Cordis, Hongqiao) | 33.6             | -17.6            | -291.4% | -20%                          |  |
|   |                  |                  |         |                               |  |
| Total   | (\$169.4)        | (\$220.2)        | -23.1%  | 100%                          |  |

### Langham Hospitality Group

# Hotel pipeline

| 2021  | Rooms | Status      |
|---|-------|-------------|
| The Langham, Jakarta                                    | 224   | Agreement   |
| 2022  | Rooms | Status      |
| The Langham Gold Coast                                  | 169   | Agreement   |
| Cordis International Cruise Terminal, Baoshan, Shanghai | 274   | Agreement   |
| 2023 and after  | Rooms | Status      |
| Cordis, Yuhu Lake, Chongqing                            | 200   | Agreement   |
| The Langham, Chengdu                                    | 246   | Agreement   |
| The Langham, Turtle Bay, Queensland, Australia          | 71    | Agreement   |
| Cordis, Xuzhou Center                                   | 271   | Agreement   |
| Cordis, Xiamen Seaworld                                 | 410   | Agreement   |
| Cordis, Hangzhou, Xianghu Lake                          | 170   | Agreement   |
| The Langham, Adelaide                                   | 146   | Agreement   |
| The Langham, Nanjing                                    | 230   | Agreement   |
| The Langham, Paris                                      | 154   | Agreement   |
| The Langham Venice, Murano Island                       | 136   | Owned hotel |

Hotel pipeline does not include management contracts under Technical Service Agreement (TSA)

# **Investment properties**





#### Investment properties

### 1H 2021 - Rental income breakdown

|  | Gross rent | al income<br>1H 2020 | Growth<br>(%) | Net rental<br>1H 2021 | <b>income</b><br>1H 2020 | Growth<br>(%) |
|--|------------|----------------------|---------------|-----------------------|--------------------------|---------------|
| (in HK\$ mn)   | 111 2021   | 111 2020             | (70)          | 111 2021              | 111 2020                 | (70)          |
| Hong Kong Investment Properties  |            |                      |               |                       |                          |               |
| Great Eagle Centre   | 49.3       | 61.6                 | (19.9)        | 46.3                  | 58.5                     | (20.9)        |
| Eaton Residence Apartments   | 12.3       | 19.4                 | (36.4)        | 5.2                   | 10.5                     | (50.1)        |
| Others (Building mgt income, rental income at convention plaza and other properties) | 14.8       | 15.8                 | (6.3)         | 2.8                   | 2.0                      | 38.3          |
| Total  | 76.4       | 96.7                 | (21.0)        | 54.3                  | 70.9                     | (23.5)        |

- In the first half of 2021, overall net rental income from our investment properties dropped by 23.5% to HK\$54.3 million.
- Decrease in net rental income at Great Eagle Centre was due to higher vacancy, given reduced floor area leased by an anchor tenant upon their lease expiry in the second quarter of 2021.
- The decline in net rental income for the serviced apartments was mainly as a result of the absence of income from the Blue Pool Road property, which remained closed throughout the first half of 2021 for major renovation works.

# U.S. Fund

While the financials of the U.S. Fund are consolidated into the Group's financial statements under statutory accounting principles, the Group's core profit is based on distribution received from the U.S. Fund, as well as our share of asset management fee income from the U.S. Fund. The Group's core balance sheet is based on our share of net asset in the U.S. Fund. The progress of projects held by the U.S. Fund are as follows:

### The Austin, San Francisco and Cavalleri, Malibu

All residential units of The Austin, San Francisco were sold by the end of December 2020. The project generated only a small profit. As for the 68 rental apartment units in Cavalleri, Malibu, California, 59 leases were signed by the end of June 2021.

U.S. Fund



# **Development projects**

## Ho Man Tin residential development project

This recently acquired project, which comprised of a gross floor area of approximately 742,000 sq. ft., involves the development of 990 apartments above Ho Man Tin MTR station under a Development Agreement with MTRC. A revised General Buildings Plan was submitted to Buildings Department in mid June 2021. Foundation works are in progress and the superstructure is scheduled to commence in March 2022. Our target is to complete the development by end of 2024.

### Dalian Mixed-use Development Project and Tokyo Hotel Redevelopment Project

For the Dalian project, the final sales proceeds from the sale of the project, which represents 24% of the total proceeds, are still outstanding as at the end of June 2021. For the Tokyo project, construction of the project will only commence after anticipated construction costs fall within the budgeted sum.

### U.S. and Europe hotel and mixed-use redevelopment projects

- Development projects at 555 Howard Street and 1125 Market Street have been put on hold amid uncertain market conditions and the severe cost escalation of construction costs in San Francisco. Meanwhile, plans for an alternative exit strategy are also been being considered for these sites.
- The Venice hotel project team has completed the schematic design for the hotel, and piling and ground works are scheduled to commence in early 2022. Completion of the project is expected to be in the third quarter of 2024. 22

### Outlook for the Group's results

- For our global hotel business, the Group continues to navigate through these difficult times and is focused on implementing strict cost controls, as well as the appropriate scaling of our operations to cope with rapidly changing market conditions for the remainder of the year. Furthermore, the extent and scope of government stimuluses in different countries will also affect hotel earnings. Given the continued poor outlook for global hotels, we expect our hotels in Hong Kong will be similarly affected and therefore, we remain cautious on LHI's performance in the second half of 2021.
- For Champion REIT, the REIT's manager expects rental income and distribution per unit to remain under pressure in 2021.
- However, the Hong Kong residential market is buoyant as shown by the Centaline Property Centa-city Leading Index, which has rallied back to its historical peak level as at the end of June 2021. This trend should continue to support sales of the remaining units at ONTOLO in Pak Shek Kok in the second half of 2021.
- Back in 2017, the Group wrote off its investment in an electric vehicle start-up company, as it experienced serious cash flow issue. Subsequent to our write-off, the company brought in a major global sovereign fund as a major investor and the start-up company then listed on the Nasdaq, U.S. through a SPAC vehicle in July 2021 with the listing code (LCID.US). As one of the early investors in the start-up company, there is a sixmonth lock-up period for the Group's shares. Immediately after the listing, the Group held approximately 13.4 million shares of the listed company, which included the Group's acquisition of additional shares at a consideration of US\$20.2 million in the start-up's latest round of funding ahead of the merger with the SPAC. Shares of LCID have been trading at around US\$22 per share since listing. The unrealised valuation surplus of this investment will be credited to balance sheet in the Group's 2021's annual results.

Outlook

### Core earnings reconciliation

|                      |  | Reported earnings<br>1H 2021 | Core earnings<br>1H 2021 | Core earnings<br>1H 2020 |   |
|----------------------|--|------------------------------|--------------------------|--------------------------|---|
| Gross Revenue        |  | HK\$'000                     | HK\$'000                 | HK\$'000                 |   |
|                      |  |                              |                          |                          |   |
| Property sales       |  | 957,622                      | 957,622                  |                          |   |
| Rental Income        | - HK                                     | 64,635                       | 64,635                   | 83,308                   |   |
|                      | <ul> <li>Building mgt fee inc</li> </ul> | 11,765                       | 11,765                   | 13,402                   |   |
| Hotel Income         | - HK hotels revenue                      | 284,229                      | -                        | -                        | - Core revenue ignores revenue of HK hotels                   |
|                      | - Overseas                               | 676,186                      | 676,186                  | 705,191                  | after the spin off  |
|                      | - Others                                 | 49,674                       | 49,674                   | 28,992                   |   |
| Income from Cham     | pion REIT                                |                              |                          |                          |   |
|                      | - Management fee income                  | 185,619                      | 185,619                  | 191,434                  |   |
|                      | - Gross rental income                    | 1,397,320                    |                          |                          | - Ignore, core profit base on distributions                   |
|                      | - Distributions                          |                              | 478,525                  | 482,075                  | - Add back distributions of Champion REIT                     |
| Income from Langh    | nam Hosp. Investments                    |                              |                          |                          |   |
| 0                    | - Gross rental income                    | 112,537                      |                          |                          | - Ignore, core profit base on distributions                   |
|                      | - Distributions                          |                              | -                        | -                        | - Add back distributions of LHI, if any                       |
|                      |  |                              |                          |                          |   |
| Income from U.S. R   | eal Estate Fund                          | 33,950                       |                          |                          | <ul> <li>Ignore, core profit base on distributions</li> </ul> |
| Other Operations     |  | 139,794                      | 139,794                  | 161,907                  |   |
| Elimination of intra | a-group transactions                     | (344,013)                    |                          |                          | - Ignore intra-group elimination                              |
|                      |  |                              |                          |                          | associated with CREIT, LHI and US fund                        |
| Revenue              |  | 3,569,320                    | 2,563,820                | 1,666,309                |   |



Core earnings reconciliation

|   | Reported earnings<br><u>1H 2021</u><br>HK\$'000 | Core earnings<br><u>1H 2021</u><br>HK\$'000 | Core earnings<br><u>1H 2020</u><br>HK\$'000 |   |
|---|---|---|---|---|
| Net Operating Income  |   |   |   |   |
| Operating income from property sales  | 424,277   | 424,277                                     | -   |   |
| Net Rental Income - HK  | 54,254  | 54,254                                      | 70,934                                      |   |
| Hotel Income - Overseas<br>- Others   | (169,376)<br>(101,222)                          | (169,376)<br>(101,222)                      | (220,152)<br>(137,056)                      |   |
| Income from Champion REIT   |   |   |   |   |
| <ul> <li>Management fee income</li> <li>Net rental income</li> </ul>        | 185,619<br>995,557                              | 185,619                                     | 191,434                                     | - Ignore net rental income, core profit base on distributions   |
| - Distributions<br>Income from Langham Hosp. Investments<br>- Distributions | 92,478  | 478,525                                     | 482,075                                     | <ul> <li>Add back distributions of Champion REIT</li> <li>Ignore income of the HK hotels, base on distributions</li> <li>Add back distributions of LHI, if any</li> </ul> |
| Operating income from U.S. Real Estate Fund<br>Other Operations             | 4,849<br>54,377                                 | 54,377                                      | 52,177                                      | <ul> <li>Ignore operating income of US fund, core profit base<br/>on distributions</li> </ul>   |
| Elimination of intra-group transactions                                     | (33,228)  | 54,577                                      | 52,177                                      |   |
|   |   |   |   |   |
| Operating profit  | 1,507,585                                       | 926,454                                     | 439,412                                     |   |



Core earnings reconciliation

|  | Reported earnings<br><u>1H 2021</u><br>HK\$'000 | Core earnings<br><u>1H 2021</u><br>HK\$'000 | Core earnings<br><u>1H 2020</u><br>HK\$'000 | _   |
|--|---|---|---|---|
| Operating profit before Dep. and Amortisation              | 1,507,585                                       | 926,454                                     | 439,412                                     |   |
| Depreciation and amortisation                              | (412,478)                                       | (158,895)                                   | (188,251)                                   | - Exclude depreciation of CREIT, LHI and US Fund, add back<br>depreciation relating to hotel land and buildings |
| Fair value changes on investment properties                | (1,864,615)                                     |   |   | - Ignored in core earnings calculation  |
| Fair value changes on derivative financial instruments     | 167,037   |   |   | - Ignored in core earnings calculation  |
| Fair value changes of financial assets designated at FVTPL | 26,585  |   |   | - Ignored in core earnings calculation  |
| Other income (excluding interest income)                   | 4,957   | 5,118                                       | 9,331                                       | - Ignore other income of CREIT, LHI and the US fund   |
| Administrative expenses and other expenses                 | (203,182)                                       | (191,255)                                   | (279,267)                                   | - Exclude admin. expense of CREIT, LHI and US fund  |



Core earnings reconciliation

|  | Reported earnings<br><u>1H 2021</u><br>HK\$'000 | Core earnings<br>1H 2021<br>HK\$'000 | Core earnings<br><u>1H 2020</u><br>HK\$'000 |  |
|--|---|--------------------------------------|---|--|
| Net finance costs<br>Finance cost<br>Interest income (Classified as<br>"Other income" on income statement) | (367,073)<br>94,039<br>(273,034)                | (77,013)<br>46,729<br>(30,284)       | (77,784)<br>100,208<br>22,424               | - Exclude interest expense of CREIT, LHI and US fund<br>- Exclude interest income of CREIT, LHI, US fund |
| Share of results of associates<br>Share of results of joint ventures<br>(Loss)/Profit before tax           | 3,598<br>                                       | 3,598<br>(5,966)<br>548,770          | 4,338<br>13,925<br>21,912                   | -Exclude share of results of JV of Champion REIT   |
| Income taxes<br>Net (Loss)/Profit  | <u>(138,777)</u><br>(1,162,501)                 | <u>(12,921)</u><br>535,849           | <u>67,763</u><br>89,675                     | -Exclude taxes of CREIT, LHI and US fund   |
| Less: Non-controlling interest   | (378,527)                                       | 102                                  | 873   | - Exclude non-controlling interest of CREIT, LHI and US fund   |
| (Loss)/Profit Attributable to Shareholders   | (783,974)                                       | 535,747                              | 88,802                                      |  |
| Basic (loss)/earnings per share  | \$ (1.09)                                       | \$ 0.74                              | \$ 0.12                                     |  |